

Memorandum



Date: December 2, 2025

Agenda Item No. 2(B)(1)

To: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

From: Daniella Levine Cava *Daniella Levine Cava*
Mayor

Subject: Miami-Dade Aviation Department: Aviation Capital Program Report –
November 2025

Most Recent News

The Miami-Dade Aviation Department (MDAD) anticipates receiving the Temporary Certificate of Occupancy (TCO) for the new MIA Ibis Parking Garage on December 19, 2025, with a ribbon-cutting ceremony planned for December 12, 2025. This seven-level structure will add 2,240 parking spaces to Miami International Airport (MIA), featuring two pedestrian connectors per level to the Flamingo Garage for improved access and flow between facilities. Additional amenities include electrical communication rooms, passenger elevators, 34 oversized vehicle spaces, 50 electric vehicle charging stations, and 34 ADA-compliant spaces. The project enhances overall airport accessibility, supports sustainability efforts, and addresses growing demand for parking infrastructure.

MIA's Modernization Program

Significant progress is underway as we modernize 128 passenger boarding bridges, upgrade 196 public-access restrooms, and improve 616 moving conveyance units (escalators, elevators, and moving sidewalks). We began the new year with ninety-five percent (95%) of conveyances in operation, up from eighty-five percent (85%) in 2024, with the remaining five percent (5%) pending modernization, major repair, or annual maintenance. Today, that number has increased even further to approximately ninety-seven percent (97%) in operation. This steady progress reflects our commitment to delivering a modern, reliable, and seamless airport experience for all travelers. Below are three (3) charts that show continued improvement across these vital facilities.

Moving Conveyances

	Total # of Units	Out-of- Service	Total # Under Construction	Total # Under Procurement	Renovations Completed
Elevators	329	3	14	26	42
Escalators	191	8	3	8	6
Moving Walkways	96	9	8	10	11
Conveyance Units	616	20	25	44	59

***Notable Progress** – Renovations were completed on three (3) moving walks and one (1) elevator increasing the number of completed renovations from 55 to 59.

Public-Access Restrooms

	Total # of Restrooms	Total # Under Construction	Total # Under Permitting	Total # Under Design	Renovations Completed
Public Access Restrooms	196	10	6	136	44

Notable Progress – No change from previous month.

Passenger Boarding Bridges (PBBs)

	Total # of PBB Units	*Out-of- Service	Total # Under Construction	Total # Under Procurement	Renovations Completed
PBBs	128	0	The “Notice to Proceed” (NTP) was issued for 10 units.	14	33

Notable Progress – No change from previous month.

CIP Progress Summary

MDAD continues to advance its ambitious Capital Improvement Program aimed at transforming and modernizing MIA. As part of the ongoing enhancements to Concourses H and J, two (2) construction projects were advertised in September for the installation of Advanced Visual Guidance System Detection Systems (AVGDS) at multiple gates throughout both concourses. These systems are designed to improve aircraft docking efficiency and safety. Construction is expected to begin in Spring 2026 and continue through Fall 2027, marking another key step in MDAD’s commitment to operational excellence and passenger experience.

Background

At the September 4, 2024, Board of County Commissioners (Board) meeting, Board members amended Ordinance No. 19-122 revising the reporting requirements of the monthly Aviation Capital Program Report (Report) and deleting the ratification requirement for all federal and state grants applied for or received including any amendments or supplemental agreements set forth in Section 2-285.2 of the Code of Miami-Dade County related to MDAD’s capital projects. The provisions of the adopted amendment require the inclusion of any information that highlights the improvements, infrastructure investments and capital projects at MIA in Miami-Dade in addition to any other relevant airport activities, accomplishments, and awards that contribute to making MIA a more efficient, innovative, and avant-garde airport. The amendment also requires that all federal or state grants (as described above) be included in the monthly Report, and as requested by Board members, it will also include all MDAD grant applications for the forthcoming year. As such, in addition to the reporting requirements established under the authority of Ordinance No. 19-122 before it was modified, this new Report will include snapshots of any significant action steps taken or any major achievements that serve to enhance efficiencies, expand service offerings, modernize infrastructure, optimize operations or promote growth at MIA, and although not required by law, it will also include any action steps that further develop the County’s General Aviation Airports (GAA), which include Miami-Opa locka Executive Airport (OPF), Miami

Executive Airport (TMB), Miami Homestead General Aviation Airport (X51) and Dade-Collier Training and Transition Airport (TNT).

In accordance with Ordinance 19-122 as amended, the Aviation Department has placed its fifty-eighth “Aviation Capital Program Report” on today’s agenda. The new Report contains the additional content required by Ordinance No. 19-122 (as amended) to better inform residents, passengers, visitors, and Board members of the incremental action steps being taken by the County for MIA to achieve world class status and to further develop the GAA. Upon Board approval, a copy of the new Report will be posted on MDAD’s webpage at http://www.miami-airport.com/transparency_report.asp each month.

November 2025 Report

Table I, as depicted below, shows MIA’s calendar year-to-date passenger and cargo growth rates for the last five years including Year 2025 through the month of August. As can be seen, since the outbreak of the COVID-19 pandemic in March 2020, the percent increase in the total number of passengers from Year 2020 to Year 2021 totaled 99.86 percent as MIA experienced a strong recovery in the demand for air travel in 2021 while the demand for air cargo rose by approximately 18 percent, from 2.3 U.S. tons to 2.7 tons. From Year 2022 to Year 2024, the average percent increase in the total number of passengers totaled 10.3 percent and the same percent for total freight. These percent increases culminated in 2024, when MIA handled nearly 56 million passengers and more than 3 million U.S. tons of cargo.

No less significant are the monthly passenger and total freight numbers, which show that approximately 4.5 million passengers traveled through MIA and more than 283 thousand U.S. tons of total freight were registered in the month of August 2025, making for a grand total of 37.9 million in total passengers (international and domestic) and 2.2 million U.S. tons in total freight (freight tons and mail tons) year-to-date through August 2025. The unprecedented increases in the demand for air travel and air cargo traffic has positioned MIA for further growth.

Table I - Calendar Year-to-Date (CYTD) Passenger and Cargo Growth Rates for Years 2020-2025

	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	% Increase From 2022-2024	Year 2025 (Through August)
Total Passengers	18,663,858	37,302,456	50,684,396	52,340,934	55,926,566	10.3%	37,899,593
Total Freight	2,327,747	2,746,899	2,726,807	2,759,381	3,008,715	10.3%	2,203,007

It is worth noting that the increases in passenger and cargo traffic have led MIA to be recognized as one of the busiest airports in the United States. As shown in Table II below, among U.S. airports, the final Calendar Year 2024 rankings published by the Airports Council International (ACI) show that MIA continues to be ranked as the number 2 airport for international passengers, the number one in international freight and the number three airport in total cargo (freight and mail). Among airports worldwide, MIA continues to be ranked as the number 6 airport for total cargo (freight + mail), however, the ranking value for international freight changed from the number 6 airport in 2023 to the number 5 airport in 2024.

Table II - Final MIA Rankings for 2024

<u>Among U.S. Airports</u>	<u>Among Worldwide Airports</u>
1 st International Freight	5 th International Freight
2 nd International Passengers	34 th International Passengers
3 rd Total Cargo (Freight + Mail)	6 th Total Cargo (Freight + Mail)
3 rd Total Freight	6 th Total Freight
9 th Total Number of Operations	13 th Total Number of Operations
10 th Total Passengers	27 th Total Passengers

Action Steps in Progress

This new Report provides an outline of the action steps being put into effect to successfully implement the *Future-Ready \$9B Modernization in Action (M.I.A.) Program*, which funds a comprehensive portfolio of projects designed to transform MIA and the GAA into a state-of-the-art, world-class facilities, whether it is in the form of procurement solicitations, contract awards, large capital improvement projects that renovate terminals and concourses, or smaller but functional projects such as improvements to runways, taxiways, passenger loading bridges, gates, checkpoints, restrooms, baggage handling systems, parking facilities, etc., as well as any achievements, awards or high-tech investments. These action steps also include approximately \$1.7 billion in maintenance upgrades over the next 10 years.

The successful implementation of MDAD's capital portfolio that will renovate the airport's Central, South and North Terminals and expand its cargo facilities is critical for MIA's growth and future readiness as these development projects will replace aging and obsolete airport infrastructure and boost freight capacity. More importantly, these improvements will enable MIA to meet the growing demand of its passenger and cargo aviation markets and provide patrons with an enhanced, innovative, modern-day customer experience that offers greater value and optimizes convenience and efficiency. Two major expansion projects, the Central Terminal Redevelopment Phase II and MIA's New Concourse K are already moving forward with the design work. Below is a summary of the sub-programs within MDAD's Capital Improvement Program (CIP) that will pave the way to meet passenger and cargo demand growth, which is projected to reach approximately 77 million passengers and more than four (4) million tons of freight by the year 2040.

- Central Terminal Redevelopment
- Concourse "F" Modernization
- North Terminal Redevelopment
- South Terminal Expansion (New Concourse K)
- Expanded Cargo Aircraft Parking Positions & Cargo Handling Facilities
- New Privately Funded Airport Hotel

A. Contracts Awarded by the Board in 2025 through August 2025

1. September 3, 2025

- (a) Construction contract award to Central Civil Construction Co.; Contract No. Y118A. The Scope of Work provides construction services for Runway Incursion Mitigation Hotspot No. 4 (Corral Area) Project at MIA. (\$123,640,605.19).

2. July 16, 2025

- a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV01. The Scope of Work provides for the provision of professional architectural and engineering design services as well as construction inspection services for MIA and the GAA to support MDAD's large capital projects and their project schedules and other miscellaneous projects. This contract has a five-year term with one (1) five-year renewal option. (\$8,270,625.00)
- b) Contract Award to Jacobs Engineering Group, Inc.; Contract No. A24AV01. The Scope of Work and Contract Term is same as above.
- c) Contract Award to Zyscovich, LLC; Contract No. A24AV01. The Scope of Work and Contract Term is same as above.
- d) Contract Award to Mobio Architecture, Inc. Contract No. A24AV01. The Scope of Work and Contract Term is same as above.

3. May 20, 2025

- a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV02. The Scope of Work provides for the provision of professional architectural and engineering services for MIA's Central Terminal Redevelopment project with a seven-year term and no renewal options. (\$39,852,190.00)
- b) Design-Build agreement to Lemartec-NV2A JV, LLC; Contract No. DB23AV01. The Scope of Work provides design-build services for the expansion of MIA's South Terminal and the design and construction of new Concourse K with a term of 1,485 days. (\$600,638,241.24)
- c) Award of six non-exclusive permits to American Sales and Management Organization LLC dba Eulen Aviation, G2 Secure Staff LLC, Swissport Usa, Inc., Triangle Services of Florida, Inc., Ultra Aviation Services, Inc., and Menzie's Aviation (USA), Inc.; Solicitation No. EVN0000202. The Scope of Work provides for general aeronautical services at MIA for an initial five-year term and two (2) two-year options to renew.
- d) Award of MIA Dolphin/Flamingo and New Parking Garage 6 Exterior Cladding; Contract No. A23AV01. The Scope of Work involves the procurement of an exterior screen system that will act as an aesthetic skin enhancing the highly visible parking garages and their facades. This contract was awarded through the Mayor's delegated authority in May 2025 per Ordinance No. 24-122. It has a five-year term with no renewal options.

4. April 1, 2025

- a) Non-Competitive "Restated Lease and Concession Agreement" for MIA concessionaires requiring retail concessionaires to invest a minimum of \$850.00 per square foot (SF) to renovate the first 1,500 square feet of retail space, and each food and beverage (F&B) concessionaire a minimum of \$1,000.00 per SF within three years of the effective date of the agreement. Both F&B and retail concessionaires are required to invest \$500.00 per SF on the balance of the concession space in that same timeframe. The term of each concession agreement will be extended by 12 years from the expiration of the existing agreements and include a three-year renewal option to be exercised contingent upon the concessionaire's investment of an additional 30 percent across their portfolio of properties, as appropriate. Each concessionaire will be responsible only for the investment in its own locations.
- b) Non-Competitive Contract Award to ABM Aviation, Inc. for Contract No. BW-10572. The Scope of Work provides for the provision of janitorial services for a 5-year term

- inside MIA's Terminal and the landside areas including the lobbies, ticketing areas, hallways, stairwells, elevators, escalators, moving walkways, and restrooms. (\$136,459,471.00)
- c) Non-Competitive Contract Award to Flagship Aviation Services, LLC for Contract No. BW-10573. The Scope of Work provides for the provision of janitorial services for a 5-year term in MIA's Terminal and the landside areas including the lobbies, ticketing areas, hallways, stairwells, elevators, escalators, moving walkways, and restrooms. (\$131,292,181.00)
 - d) Competitive Lease Agreement with Mandich Group, LLC, for Contract No. EVN0002820. The Scope of Work provides for the design and construction of a phytosanitary treatment and cold chain processing facility for a term of 35 years with two, 5-year renewal options for the lease of 14.61 acres of county-owned property for PortMiami and the Aviation Department. It is anticipated that the County will receive \$206,810,000.00 for the initial 35-year term and if the two 5-year options to renew are exercised, the estimated cumulative revenue to the County is projected at \$318,300,000.00.

5. February 22, 2025

- a) Contract Award to Globe Facilities Management, Inc.; Contract No. EVN0000201. The Scope of Work provides for the provision of janitorial services for a 5-year term at MIA's non-terminal buildings including, but not limited to, public and employee parking garages, maintenance buildings, Miami Intermodal Center (MIC), rental car center, and other MIA properties identified as Area B in the solicitation. (\$24,360,999.00)
- b) Contract Award to SFM Services Inc.; Contract No. EVN0000201. The Scope of Work provides for the provision of janitorial services for a 5-year term at MIA's non-terminal buildings including, but not limited to, cargo buildings, County's administrative offices, other outlying buildings at MIA, and the four General Aviation Airports (GAA) identified as Area C in the solicitation. (\$34,516,333.00)
- c) Rejection of all bids received in connection with Area A of Contract No. EVN0000201, directing the County Mayor to negotiate contracts with ABM Aviation to provide janitorial services to the MIA terminal and landside areas and with Flagship Aviation Services, LLC for the airside areas, and to bring the recommendation before the full Board within 30 days.

6. February 4, 2025

- a) Ratification of Five (5) Emergency Contract Awards to HNTB Corporation; (E-10381) Professional Service Industries, Inc.(E-10382); TY Lin International, Inc.(E-10383); CMC Contractors, LLC. (E-10417; Bliss & Nyitray, Inc.(E-10476). The Scope of Work involves structural repairs to the Automated People Mover (APM) Skytrain in the North Terminal. (\$7,833,045.99)
- b) Contract Award to Allied Contractors, Inc.; Contract No. AC001A. The Scope of Work provides construction services at MIA to build a new airside-operating-area (AOA) access gate and all associated facilities to service MIA's central base area including air conditioning, bathrooms, backup generators, canopy, bollards, a gate arms system, bus shelters on both sides of the gate facility, as well as the communication infrastructure required. The primary function of the gate will be to facilitate access to construction activities during the implementation of MDAD's CIP. (\$8,755,384.00)

- c) Ratification of Two (2) Contract Awards to N&K Enterprises, Inc. (FB01166) and SFM Services, Inc. (FB01167). The Scope of Work provides for the purchase of janitorial services to ensure the continuity of services while the County completes the re-procurement for locations that include mainly non-terminal MDAD buildings and the General Aviation Airports (GAA). (\$3,540,172.00)

7. January 22, 2025

- a) Contract Award to Leidos, Inc.; Contract No. EVN0000402. The Scope of Work provides for the purchase of screening equipment for the Transportation Security Administration (TSA), which will be used to expand and modernize TSA's security screening operations throughout MIA, beginning with the new Concourse F and Concourse D checkpoints which are the first to be delivered per this project's schedule. (\$35,878,426.00)
- b) Ratification of Contract Award to TK Airport Solutions, Inc.; Emergency Contract No. E-10395. The Scope of Work provides for a one-year and six-month term for the removal and installation of passenger boarding bridges at MIA Gate D23. (\$537,670.00)

Summary of Contracts Awarded by the Board in 2024

1. March 5, 2024

Contract Award to TK Airport Solutions, Inc.; Contract No. ITQ-MDAD-67621-JM. (\$15,290,198.40)

2. April 2, 2024

Contract Award for a Professional Services Agreement for General Civil Engineering Services to Premiere Design Solutions, Inc.; Contract No. E22-MDAD-04, Phase 1. (\$3,717,303.00)

3. June 4, 2024

- a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to AtkinsRéalis USA, Inc.; Contract No. E23AV02C (\$6,616,500.00)
- b) Contract Award for a Professional Services Agreement for General Civil Design Engineering Services to T.Y. Lin International; Contract No. E23AV02B - same as above.
- c) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to EXP U.S. Services, Inc.; Contract No. E23AV02A— same as above.

4. June 18, 2024

Contract Award to Hotelzo LLC d/b/a Wait N Rest; Contract No. EVN0000237. (\$10,000,000.00)

5. July 2, 2024

Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Burns & McDonnell Engineering Company, Inc.; Contract No. E23AV01. (\$5,513,750.00)

6. October 16, 2024

- a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Carty Architecture, LLC; Contract No. A23AV02. (\$39,878,678.00).
- b) Construction Contract to rehabilitate MIA's Concourse E Satellite Automated People Mover (APM) Bridge to Magnum Construction Management, LLC; Contract No. AB003A. (\$13,303,175.00)

- c) Construction Contract to rehabilitate MIA's South Terminal Concourse H to Magnum Construction Management, LLC; Contract No. AA018B. (\$11,040,790.25)
- d) Contract Award to manage, operate and maintain airport-owned fueling systems to Allied Aviation Fueling of Miami, Inc.; Contract No. EVN0000425. (\$6,263,791.00)
- 7. December 3, 2024
 - a) Contract Award for a Professional Services Agreement to Gannett Fleming, Inc.; Contract No. E23AV04. (\$5,513,750.00).
 - b) Contract Award for a Professional Services Agreement to Hazen & Sawyer, PC; Contract No. E23AV03. (\$2,205,500.00).
 - c) Contract Award for a Professional Services Agreement to Adelte Ports & Maritime S.L.U.; Contract No. EVN0008106. (\$21,554,110.54)

B. Maintenance Contracts Awarded by the Board in 2025 through August 2025

- 1. January 22, 2025

Resolution No. 1090-23 provides for the implementation of certain projects identified in connection with a Master Service Agreement with Florida Power and Light (FP&L) for Building 3090 at MIA, which provides for resilient infrastructure, sustainability and electrical vehicles for a 20-year term with automatic renewals, totaling approximately \$64,737.42 to \$77,684.90 over the 20-year period.

Summary of Maintenance Contracts Awarded by the Board in 2024

- 1. July 2, 2024

Contract Award for repair and maintenance services to Evolution Elevator & Escalator Company and Otis Elevator Company; Contract No. EVC0003576. (\$10,385,000.00)

C. Development Lease Agreements Awarded by the Board in 2025 through August 2025
- None

Summary of Development Lease Agreements Awarded by the Board in 2024

- 1. January 17, 2024

Development Lease Agreement with Reliance Aviation Miami, LLC (Reliance) – Minimum Investment Amount: \$6,000,000.00.
- 2. July 16, 2024
 - a) Development Lease Agreement with Ocean Aviation TMB, LLC (Ocean Aviation) – Minimum Investment Amount: \$67,200,000.00.
 - b) Master Development and Lease Agreement with Miami Gateway Partners, LLC (Miami Gateway) – Minimum Investment Amount: \$400,000,000.00
- 3. September 17, 2024

Development Lease Agreement with KTMB Acquisitions, LLC (KTMB) – Minimum Investment Amount: \$14,750,000.00.

D. Contracts for Sale & Purchase Awarded by the Board in 2025 through August 2025

- 1. September 3, 2025

(a) Contract for Sale & Purchase between the County and the Greater Miami Expressway Authority (\$8,551,000.00).

(b) Contract for Sale & Purchase between the County and the Greater Miami Expressway Authority (\$1,011,000.00).

(c) Contract for Sale and Purchase between the County and the Greater Miami Expressway Authority. (\$16,091,900.00)

2. May 20, 2025

Contract for Sale & Purchase between the County (Buyer) and TCG PL33 LLC (Sellers) – \$54,000,000.00.

Summary of Contracts for Sale & Purchase Awarded by the Board in 2024

1. October 16, 2024

Contract for Sale & Purchase between the County (Buyer) and Caracol Developers, LLC, (Sellers) – \$15,900,000.00.

2. December 3, 2024

Contract for Sale & Purchase between the County (Buyer) and MIA at 25th Street LLC (Sellers) – \$17,000,000.00.

E. Significant Design Solicitations

Notice to Professional Consultants (NTPC)

1. MIA Concourse Low E and E Satellite Mechanical and Electrical Rooms Upgrade (CA010A) – The scope of work involves upgrading the Mechanical and Electrical rooms in Lower Cc, E, and E-Satellite (all levels). This includes replacing equipment, making necessary room adjustments to fit new equipment, and retrofitting existing equipment to meet current code compliance. The NTPC was advertised July 9, 2025, project briefing held on August 1, 2025, and proposals due September 2, 2025, subsequently, the proposal due date was extended from September 2, 2025, to September 30, 2025.

Request for Design-Build Services (RDBS)

2. MIA Central Terminal Concourse F Baggage Handling System (BHS) New Piers and Cross Over to Central Terminal (DA076A): The Scope of Work for this design-build project includes the implementation of four (4) new piers in the Central Terminal and a new baggage handling system crossover from the South Terminal to the Central Terminal that will improve the capacity of the existing outbound system. The Design Criteria Package was completed in July 2025. The RDBS is anticipated to be issued in September 2025. (Overall Total Project Cost: \$28,900,000.00)

F. Significant Projects in Design

1. MIA Fuel Storage Facility Expansion (W019A): The Scope of Work provides for the construction of a new jet fuel storage tank facility and the associated components. Completion of Design Documents – November 2025. (Overall Total Project Costs: \$39,200,000.00)

2. MIA Concourse F to H Sterile Connector, Third Level (CA004A): The Scope of Work provides for secure and sterile connectivity between Concourses F to H through an interconnector that will improve efficiencies in security checkpoints, passenger circulation areas and airline operations. Completion of Design Documents – April 2026. (Overall Total Project Cost: \$102,100,000.00)
3. MIA Perimeter Hardening Phase I (AB016A): The Scope of Work consists of the replacement of the existing Airside Operating Area (AOA) fence with a new MDAD Design Guideline Standard AOA high security fence. Completion of Design Documents – January 2026. (Overall Total Project Cost: \$37,800,000.00)
4. MIA Central Terminal Redevelopment Phase I (BA061A) – The Scope of Work consists of a four-level building expansion to include a post-security corridor and additional concessions between Concourse E and Concourse F. The design documents phase began in December 2024 and is expected to be completed in June 2027. (Overall Total Project Cost: \$345,400,000.00)
5. MIA NTD Baggage Handling System Modifications to the Inline CBIS (AB040A): The scope of work entails upgrades to the existing Transportation Security Agency (TSA) screening equipment within the North Terminal baggage handling system. Completion of Design Documents – December 2025. (Overall Total Project Cost: \$138,800,000.00)
6. MIA North Terminal Gate Optimization Phase I & II (AA048A): The scope of work includes reconfiguration of the existing aircraft gate layout to accommodate new generation aircraft at Concourse D. Completion of Design Documents – March 2026. (Overall Total Project Cost: \$65,800,000.00)
7. MIA Terminal Wide Re-Roofing and Lightning System Upgrades (AA078A): The scope of work includes replacing the existing roof in the terminal area at MIA. Completion of Design Documents – October 2025. (Overall Total Project Cost: \$166,900,000.00)
8. MIA Dolphin/Flamingo & New Parking Garage 6 Exterior Cladding (AC053A) – The Scope of Work involves the procurement of an exterior screen system that will act as an aesthetic skin enhancing the highly visible parking garages and their facades. The NTPC was advertised on August 2, 2024, and the proposals that were received on September 10, 2024. The first-tier evaluation meeting was held on November 20, 2024. The award recommendation process was completed, and a professional services agreement was executed. The Artist Selection process is ongoing through March 2026. Design and Contracts Documents phase ongoing thru November 2027. (Overall Total Project Cost: \$41,700,000.00)
9. MIA Central Terminal Redevelopment Phase II (V008C) – The Scope of Work involves expansion of the queuing areas between Concourses E and F to provide new passenger circulation space as well as new TSA checkpoints. The Notice to Proceed (NTP) for Design was issued for July 14, 2025, and it is expected to be completed by July 2027. (Overall Total Project Cost: \$372,300,000.00)

G. Significant Construction Solicitations

Requests to Advertise (RTA)/Requests for Quotes (RFQ)/Requests for Proposals (RFP)

1. MIA Satellite E New Chiller Plant (Project No. U010D-I): The Scope of Work involves the construction of a modular type building to house two (2) new centrifugal water-cooled chillers with a total net peak load refrigeration capacity of 1,050 tons. The RFP was issued on September 6, 2024, and proposals were received on January 15, 2025. The evaluation process has been initiated. The RTA for re-advertisement is being prepared for September 2025. The evaluation and selection process is ongoing. (Overall Total Project Costs: \$39,300,000.00)
2. MIA Bridge Rehabilitation (AB003B): The Scope of Work addresses multiple deficiencies identified in the Bridge Inspection Report dated April 2022, which was prepared by the Florida Department of Transportation (FDOT). The RTA was issued on April 2, 2022, the pre-bid conference was held on April 17, 2025, and the bid opening was held on May 8, 2025, and an award recommendation was filed with the Clerk on August 11, 2025. A notice to protest was received on August 14, 2025, and the formal bid protest was filed on August 18, 2025. (Overall Total Project Costs: \$19,000,000.00)
3. MIA Airports Operation Center (P250A): The Scope of Work involves combining the functions of MIA's Airport Operations Center and Emergency Operations Center to provide a more efficient and unified control center. The RTA was issued on January 10, 2025, the pre-bid conference took place on January 31, 2025, and the bid opening was held on April 30, 2025. During the evaluation process, it was determined that a re-bid needed to be initiated. The RTA process is being coordinated. (Overall Total Project Costs: \$35,000,000.00)
4. MIA Concourse J Gates Advanced Visual Guidance Detection System (VGDS) (V100A): The Scope of Work involves the procurement of 17 Advanced Visual Guidance Detection System displays and operator panels for installation at 17 gates in Concourse J, Gates J-2 through J-18. The RTA is anticipated to be issued in September 2025. (Overall Total Project Costs: \$8,200,000.00)
5. MIA Concourse H Visual Guidance Detection System (VGDS) (T012A-1): The Scope of Work includes the procurement of VGDS displays and operator panels for installation at MIA Concourse H gates. The RTA was issued on September 12, 2025, the pre-bid is scheduled for September 30, 2025, and bids are due on October 28, 2025. (Overall Total Project Costs: \$8,900,000.00)
6. Demolition and Replacement of Building No. 3032, New Building and Tenant Relocations (AB041A): The Scope of Work provides for the construction of a two-story building approximately 51,200 square feet in size. The RTA was issued on June 18, 2025, the pre-bid conference was held on June 26, 2025, and the bid opening was extended from July 23, 2025, to August 1, 2025. The award recommendation process is ongoing. (Overall Total Project Costs: \$36,400,000.00)
7. MIA RIM Hot Spot No. 4 (Corral Area) (Y118A): The Scope of Work consists of the reconfiguration of MIA's Corral pavement, reconfiguration of taxiway connectors, and construction of crossover taxiway pavements and a new exit required to comply with the

recommendations of the most recent Federal Aviation Administration (FAA) Advisory Circular Airport Design. The RTA was issued on March 31, 2025, the pre-bid conference took place on April 10, 2025, and the bid opening was held May 1, 2025. The award recommendation process is in process. (Overall Total Project Cost: \$111,100,000.00)

8. MIA Central and South Terminal Bag Claim Optimization Phase II (BA059A): The scope of work consists of the design, supply, and installation of new claim devices in the Central and South Terminals of MIA. The RTA is anticipated to be issued in November 2025. (Overall Total Project Cost: \$22,300,000.00)

H. Significant Projects in Construction

1. Construction was completed, deleted from report.
2. MIA Lower Concourse E, E-Satellite Stucco, Paint, Lightning, and Visual Guidance Detection System (AA005A): The Scope of Work involves stucco replacement, exterior painting, lightning protection, and the installation of ten (10) Type 2 Visual Guidance Detection System displays at MIA. The Notice to Proceed Date was issued on May 16, 2023; Estimated Project Completion: February 2026. (Overall Total Project Costs: \$25,000,000.00)
3. MIA Employee Parking Garage, Ibis Garage (V042A): The Scope of Work includes the construction of a seven-level parking structure with 2,240 parking spaces including two vehicular/pedestrian connections per level to the Flamingo Garage. The Notice to Proceed Date was issued on January 16, 2024; Estimated Project Completion: January 2026. (Overall Total Project Costs: \$137,000,000.00)
4. MIA Concourse F Refurbishment Checkpoint Relocation, Demolition (V008F-1): The Scope of Work consists of repairs and upgrades to MIA Concourse F, including selective demolition of interior finishes and mechanical, electrical, and plumbing systems within the Concourse to accommodate a new Transportation Security Administration (TSA) checkpoint that will be constructed in a subsequent construction phase. The Notice to Proceed was issued on August 12, 2024; Estimated Project Completion: March 2026. (Overall Total Project Costs: \$1,900,000.00)
5. MIA Concourse F Refurbishment Checkpoint Relocation, Finishes (V008F-2): The Scope of Work consists of remodeling a concession area located on the second level of Concourse F to house a new Transportation Security Administration (TSA) checkpoint area. The Notice to Proceed was issued on August 12, 2024; Estimated Project Completion: July 2026. (Overall Total Project Costs: \$ 8,380,000.00)
6. OPF Blast Fence (X005A): The Scope of Work consists of the installation of the blast fence including the foundations and all structural requirements at Miami Opa-Locka Executive Airport (OPF). The Notice to Proceed was issued on August 12, 2024; Estimated Project Completion: October 2025. (Overall Total Project Costs: \$2,400,000.00)
7. OPF Engine Run-Up Pad (X010A): The Scope of Work includes the development of run-up pad at OPF. The Notice to Proceed was issued on August 19, 2024; Estimated Project Completion: May 2026. (Overall Total Project Costs: \$7,300,000.00)

8. MIA Concourse F Refurbishment F-4 Hold Room Structural Repairs and F4, F6 & F8 Rehabilitation (V008F-3): The Scope of Work includes interior upgrades and structural repairs at Gates F4, F6 and F8 in Concourse F. The Notice to Proceed was issued for November 18, 2024; Estimated Project Completion: November 2025. (Overall Total Project Costs: \$3,400,000.00)
9. MIA Parking Garage (Dolphin/Flamingo) Repairs & Upgrades Phase 1A (D105C-IA): The Scope of Work includes electrical and structural repairs throughout the Dolphin and Flamingo Garage structures as identified on a 40-year Recertification Inspection Report. The Notice to Proceed was issued for September 21, 2023; Estimated Project Completion: October 2025. (Overall Total Project Costs: \$11,800,000.00)
10. MIA Building No. 3032 Demolition (AB041A-1): The Scope of Work provides for the demolition, remediation, and abatement of an existing two-story building at MIA. The Notice to Proceed was issued for February 24, 2025; Estimated Project Completion: October 2025. (Overall Total Project Costs: \$4,000,000.00)
11. South Terminal Concourse J Federal Inspection Service (FIS) Checkpoint Upgrade/Refurbishment (BA057A): The Scope of Work provides for the improvement of the passenger processing capacity for various security checkpoints in the South Terminal, which are currently undergoing upgrades to meet the present and future demands of passengers. The Notice to Proceed for Construction was issued for March 10, 2025; Estimated Project Completion: December 2025. (Overall Total Project Costs: \$3,800,000.00)
12. MIA Central Base Airside Operations Area (AOA) Construction Gate (AC001A): The Scope of Work provides for the construction of a new AOA access gate to service MIA's central base area. The Notice to Proceed for Construction was issued for April 28, 2025; Estimated Project Completion: June 2026. (Overall Total Project Costs: \$13,400,000.00)
13. MIA North Terminal D2 Checkpoint Upgrades (AC088A): The Scope of Work provides the infrastructure and support needed to replace four (4) existing x-ray machines with three (3) full size automated screening lanes, as well as one (1) mid-size screening lane to increase the throughput capacity. The Notice to Proceed for Construction was issued for April 21, 2025; Estimated Project Completion: October 2025. (Overall Total Project Costs: \$1,400,000.00)

I. Request for Design-Build Services (RDBS)

1. MIA South Terminal Expansion East (X078A) – This project includes a three-level expansion of the South Terminal to the east of Concourse J. The project will provide six (6) domestic narrow-body aircraft gates and increase post-security concessions space. The Notice to Proceed was issued August 1, 2025; Estimated Project Completion: April 2029. (Overall Total Project Costs: \$746,400,000.00)

J. Federal Grants & Amendments

Table III consists of grant applications that were submitted to the Federal Aviation Administration (FAA) in May 2025 and pending award and execution in July and August 2025. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table III – Federal Grant Applications Submitted to the FAA

New FAA Grants		
Project Name	Funding Source	Grant Amt.
MIA South Terminal Expansion – Design-Build	ATP- Discretionary Funds	\$35,000,000.00
MIA South Terminal Expansion – Design Build	AIG	\$56,245,932.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP	\$35,405,940.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP– Discretionary Funds	\$12,500,000.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIG	\$10,515,789.00
MIA Terminal Access Road Bridge Rehabilitation - Construction	AIG	\$13,418,233.00
OPF Runway Incursion Mitigation 20 - Design	AIG	\$295,000.00
OPF Runway Incursion Mitigation 20 - Design	AIP	\$150,000.00
OPF Runway Incursion Mitigation 20 - Design	AIP– Discretionary Funds	\$575,578.00

K. State Grants and Amendments

Table IV consists of Florida Department of Transportation (FDOT) grant applications and amendments that were submitted to FDOT in June 2023 and awarded and fully executed through Public Transportation Grant Agreements (PTGAs) in July, August and September 2024. The funding sources include Aviation Grant Program (AGP) and Intermodal Development Program (IDP) grant funds.

Table IV – State Grant Applications Submitted to FDOT

Project Name	Funding Source	Amount
Amendments to PTGA for Additional Funding:		
MIA Airport Operations Control Center – Design & Construction	Aviation Grant Program	\$2,393,910.00
MIA Terminal Wide Re-roofing – Design & Construction	Aviation Grant Program	\$2,349,345.00
MIA Intermodal Center – Property Management	Intermodal Development Program	\$80,498.00
New PTGA Agreements:		
MIA Perimeter Rd Bridge Replacement – PD&E Study	Aviation Grant Program	\$480,785.00

MIA Passenger and TNC Remote Parking Lot – Design & Construction	Aviation Grant Program	\$3,000,000.00
MIA Cybersecurity Systems and Plan	Aviation Grant Program	\$1,562,500.00
MIA Terminal Wide Public Restrooms Modernization - Construction	Aviation Grant Program	\$1,000,000.00
MDAD GAA Airports Taxiways and Apron Rehabilitation, Restoration and Repairs – Design & Construction	Aviation Grant Program	\$500,000.00
OPF Runway Incursion Mitigation 03 – Construction	Aviation Grant Program	\$662,880.00
MIA Runway Incursion Mitigation Hot Spot 04 – Construction	Aviation Grant Program	\$5,500,000.00
TMB Proposed New ADG III North Taxilane at Lot 16 and Access Road - Construction	Aviation Grant Program	\$1,000,000.00
OPF 09L/27R Runway Rehabilitation - Pavement and Lighting - Construction	Aviation Grant Program	\$2,000,000.00
MIA South Terminal Expansion East - Terminal Hardstand & GSE Facility – Design & Construction	Aviation Grant Program	\$5,490,254.00

L. Future Federal Grant Applications (Fiscal Year 2026)

Table V consists of grant applications submitted to the FAA on October 1, 2025, based on project cost estimates. These applications will be resubmitted to the FAA on June 1, 2026, with the final negotiated design contract award amounts and/or the final bid construction contract award amounts. These finalized grant applications will be reviewed by FAA and grant awards will be issued between the months of July 1, 2026, and August 31, 2026, with the exception of those projects using discretionary funds, which are not guaranteed to receive grant funds until the FAA issues a formal grant award notification. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table V – Fiscal Year 2026 Federal FAA Grant Applications

FY2026 FAA APPLICATIONS		
Project Name	Funding Source	Grant Amount
MIA Terminal-Wide Re-roofing	ATP	\$50,000,000.00
MIA South Terminal Expansion – Design Build	AIG	\$48,055,306.00
MIA F-H Interconnector - Construction	AIG	\$20,000,000.00
MIA Fuel Storage Facility Expansion - Construction	AIG	\$21,920,661.00
OPF RIM 03 - Construction	AIG	\$295,000.00
OPF RIM 03 - Construction	AIP	\$150,000.00
OPF RIM 03 - Construction	AIP– Discretionary Funds	\$8,175,430.00
TMB Proposed New ADG III North	AIP	\$150,000.00

Apron Taxilane - Construction		
TMB Taxiway C East Extension - Construction	AIG	\$1,211,000.00
TMB Taxiway C East Extension - Construction	AIP	\$150,000.00
TMB Taxiway C East Extension - Construction	AIP– Discretionary Funds	\$8,028,464.00
MIA RIM HS4 - Construction	AIP	\$8,698,561.00

M. Future State Grant Applications (Fiscal Year 2025)

Table VI consists of grant applications that were submitted to FDOT on June 1, 2024, that are currently pending award through PTGAs on the scheduled award dates noted below. The funding source is Aviation Grant Program (AGP) grant funds.

Table VI – State FDOT Grant Applications for Fiscal Year 2025


Project Name	Funding Source	Grant Amount	Award Date
Amendments to PTGAs for Additional Funding			
MIA Perimeter Road Bridge Replacement	AGP	\$10,500,000.00	January 2026
MIA Fuel Storage Facility Expansion	AGP	\$3,100,000.00	January 2026
OPF Taxiways, Apron Rehabilitation, Restoration and Repairs	AGP	\$500,000.00	January 2026
MIA Passenger and TNC Remote Parking Lot	AGP	\$15,156.00	January 2026
MIA RIM Hot Spot 04	AGP	\$4,630,157.00	January 2026
TMB Proposed New ADG III North Apron Taxilane at Lot 16 and Access Road	AGP	\$2,819,420.00	January 2026
New PTGA Agreements			
MIA South Terminal Expansion East	AGP	\$8,000,000.00	May 2026

In compliance with the reporting requirements of Ordinance No. 19-122 before it was amended, Exhibit A provides the status of the capital projects procured and awarded under the seal of the Ordinance including the estimated contract values, the project qualifications for award and the proposed contract measures. Exhibit B provides the financial status of MDAD’s capital projects including detailed project budget information, project expenditures from the time a contract is awarded through project completion, and indicators that flag when project expenditures reach 30 percent, 60 percent, and 90 percent of the approved budget amount. The Summary of Changes shows the differences between the previous month’s report (October 2025) and the current month’s report (November 2025) facilitating review of the most recent actions.

Exhibit C displays a series of photographs that tell MIA’s transformation story as it unfolds. Each month, various pictures will be posted according to the MDAD projects that are approved,

initiated or completed, furthermore, photos of any action steps, awards, achievements or events that contribute to MIA's transfiguration or that further develop the GAA will also be included. This month, the pictures include: the Employee Rewards and Recognition Ceremony at MIA for the months of July and August 2025; improvements to the Miami-Intermodal Center (MIC); introduction of a voice message-enabled shared bike path to enhance safety for bike riders and pedestrians at Miami Executive Airport (TMB); relocation and renovation of space from Concourses H and J to Concourse G for Southwest Airlines; purchase of a 319,723 square foot acre parcel at MIA that will be used for Transportation Network Company (TNC) operations; launching of the South Terminal Expansion project which is estimated to be completed by Spring 2029; installation of an aesthetic exterior screen system for the Dolphin, Flamingo and Park 6 garages at MIA; replacement of moving walkways on the 3rd floor of Concourse D (North Terminal) by the Dolphin Garage; and installation of a FIFA Countdown Clock in (pre-security) Concourse D.

Pursuant to Ordinance No. 14-65, this memorandum will be placed on a Board agenda for review within 30 days. Should you have any questions or require additional information, please contact Aviation Director, Ralph Cutié, at 305-876-7066.



Jimmy Morales
Chief Operating Officer

C: Geri Bonzon-Keenan, County Attorney
Gerald Sanchez, First Assistant County Attorney
Jess McCarty, Executive Assistant County Attorney
Office of the Mayor Senior Staff
Ralph Cutié, Director, Miami-Dade Aviation Department
Basia Pruna, Director, Clerk of the Board
Yinka Majekodunmi, CPA, Commission Auditor
Eugene Love, Agenda Coordinator

Miami-Dade Aviation Department: Aviation Capital Program Report
Summary of Changes
November 2025

Exhibit A – Procurement Status – No Changes

Ordinance No. 19-122	Contract Number & Description	Summary of Changes
		.

Exhibit B – Financial Status

Ordinance No. 19-122	Contract Number & Description	Summary of Changes
Yes	Contract No. A19-MDAD-01 MIA Terminal Wide Re-roofing and Lightning System Upgrades Miami Executive Airport	Prior Expenditures: \$9,639,759.45 Current Month Expenditures: \$22,372.69 Cumulative Expenditures to Date: \$9,662,132.14
Yes	Contract No. A19-MDAD-02 Notice to Professional Consultants – Facility Design Services	Prior Expenditures: \$11,274,463.34 Current Month Expenditures: \$225,330.20 Cumulative Expenditures to Date: \$11,499,793.54
Yes	Contract No. MDAD-CIP-V009A Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)	Prior Expenditures: \$11,613,147.11 Current Month Expenditures: \$0.00 Cumulative Expenditures to Date: \$11,613,147.11

Miami-Dade Aviation Department: Aviation Capital Program Report
Summary of Changes
November 2025

Yes	Contract No. E20-MDAD-03 Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDar) Services	Prior Expenditures: \$3,864,637.51 Current Month Expenditures: \$192,033.67 Cumulative Expenditures to Date: \$4,056,671.18
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EXHIBIT A

November 2025



FUTURE READY



Aviation Capital Program Report - Procurement Status

ID: 10

Status: Final Action

Accelerate Ordinance: Yes

District(s): 01, 11

Resolution #: R-842-20

Advertisement Date / COS Begins: 5/1/2020

Contract Number: MDAD-CIP-V009A

Contract Term: 609 Calendar Days to Substantial Completion

Award Recommendation Date / COS Ends: 7/30/2020

90 Calendar Days to Final Completion

Contract Type: Invitation to Bid

Estimated Contract Amount: \$15,856,216.48

Awarded Contract Amount: \$13,301,531.44

OMB Project #: 2000001049

OMB Project Description: Rehabilitate runway 9-27 and construct run-up pad at Miami- Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway

incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: September 1, 2020

BCC Committee Meeting: N/A

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT

Project Name / Description: Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM).

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	Pre Proposal Conference- 5/11/2020	6/5/2020	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Contract Awarded

Comments:

Summary of Minimum Experience & Qualifications: General Contractor: 1) The State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.115 of the Florida Statutes; or 2) The Miami-Dade County Construction Trades Qualifying Board, pursuant to the provisions of Section 10-3 (a) of the Miami-Dade County Code. Holders of Miami-Dade County Certificates of Competency must also hold Certificates of Registration issued by the State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.177, Florida Statutes.

Aviation Capital Program Report - Procurement Status

ID: 11

Status: Final Action

Accelerate Ordinance: Yes

District(s): Various

Resolution #: R-22-22

Advertisement Date / COS Begins: 7/10/2020

Contract Number: A19-MDAD-02

Contract Term: Five (5) years

Award Recommendation Date / COS Ends: 1/19/2022

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$22,055,000.00

Awarded Contract Amount: \$5,513,750.00

OMB Project #: 2000000094 and 2000000096

OMB Project Description: Renovate Concourse E to include interior, exterior and code requirement upgrades; upgrade passenger loading bridges; replace automated people mover; rehabilitate apron pavement in Concourse E's Satellite and Lower concourse; implement automated processing for inbound international passengers working in conjunction with the Department of Homeland Security utilizing the latest technology and modified Transportation Security Administration (TSA) approved processes; build new chiller plant to meet preconditioned air demands; and upgrade life safety features.

Rehabilitate taxiway T and S; realign taxiway R; construct Airport Operations Control Room (AOC); construct new employee parking garage; replace Concourse E through H ticket counters; and repair MIA parking garage structure.

BCC Meeting Date: 01/19/2022

BCC Committee Meeting: N/A

Firm(s) Awarded: Carty Architecture, LLC Leo A. Daly Company Stantec Consulting Services, Inc. EXP US Services, Inc.

Location(s): ALL AIRPORTS

Project Name / Description: Facility Design Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection 2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	DBE- 28.00%	Pre-Proposal: 7/17/2020	9/23/2020	Original CSC memo was 09-25-20. The substitution CSC memo was approved on 02-08-21.	N/A	N/A	03/10/2021 N/A	05/25/2021, 5/28/2021 and 06/02/21	Contracts Awarded

Comments:

Summary of Minimum Experience & Qualifications: It is preferred that the Prime consultant have a cumulative five (5) years of experience within the last twenty (20) years modifying and/or designing airport facilities at major airport hubs.

Aviation Capital Program Report - Procurement Status

ID: 12

Status: Final Action

Accelerate Ordinance: Yes

District(s): 06

Resolution #: R-807-21

Advertisement Date / COS Begins: 5/28/2020

Contract Number: A19-MDAD-01

Contract Term: 2555 Calendar Days/Seven (7) years

Award Recommendation Date / COS Ends: 9/1/2021

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$14,232,603.00

Awarded Contract Amount: \$14,232,603.00

OMB Project #: 2000001043

OMB Project Description: Replace roofing system for entire terminal-wide roof structure; upgrade terminal lighting protection systems; relocate tenants as required; replace passenger boarding bridges and associated equipment at north and central terminals.

BCC Meeting Date: 09/01/2021

BCC Committee Meeting: 07/13/2021

Firm(s) Awarded: EXP U.S. Services, Inc.

Location(s): MIA

Project Name / Description: MIA Terminal Wide Re-roofing and Lightning System Upgrades

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE- A&E 30.00% SBE-Services 2.00%	Pre-Proposal: 6/8/2020	9/2/2020	4/29/2020	10/28/2020	N/A	10/28/2020	N/A	2/11/2021 and 2/18/2021	Contract Awarded

Comments: Awarded on Sept. 1, 2021 by the BCC via R-807-21.

MDC023

Summary of Minimum Experience & Qualifications: It is highly preferable for the Prime to have at least one staff member that has one of the following roof Registered Water Proofing Consultant certifications by the Roof Consultants Institute: 1. Registered Roof Consultant (RRC) certification 2. Registered Waterproofing Consultant (RWC)- individual certification 3. Registered Exterior Wall Consultant (REWC)- individual certification 4. Registered Building Envelope Consultant (RBEC)- acquired by having the above three certifications

Aviation Capital Program Report - Procurement Status

ID: 15

Status: Final Action

Accelerate Ordinance: Yes

District(s): Various

Resolution #: R-610-22

Advertisement Date / COS Begins: 4/23/2021

Contract Number: E20-MDAD-03

Contract Term: 5 years, plus one one-year option to renew

Award Recommendation Date / COS Ends: 7/7/2022

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$8,298,193.75

Awarded Contract Amount: \$8,298,193.75

OMB Project #: N/A

OMB Project Description: N/A

BCC Meeting Date: 7/7/2022

BCC Committee Meeting: 6/7/2022

Firm(s) Awarded: GPI Geospatial, Inc.

Location(s): ALL AIRPORTS

Project Name / Description: Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection 2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE A&E- 2% SBE GS&S- 1%	Pre-Proposal: 04/30/2021	5/24/2021	5/12/2021	N/A	N/A	First Tier Part 1: 8/25/2021 First Tier Part 2: 10/12/2021 N/A	1/04/2022	Contract Awarded

Comments:

Summary of Minimum Experience & Qualifications: N/A

MDC024



Aviation Capital Program Report - Procurement Status

ID: 17

Status: Final Action

Accelerate Ordinance: Yes

District(s): 01, 11

Resolution #: R-205-24

Advertisement Date / COS Begins:

Contract Number: MDAD-CIP-V009A

Contract Term: 414 day extension

Award Recommendation Date / COS Ends:

Contract Type: Invitation to Bid

Estimated Contract Amount: \$0.00

Awarded Contract Amount: \$0.00

OMB Project #: 2000001049

OMB Project Description: Rehabilitate runway 9-27 and construct run-up pad at Miami-Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: 3/19/2024

BCC Committee Meeting: 2/22/2024

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT • MIAMI-OPA LOCKA EXECUTIVE AIRP

Project Name / Description: Change Order No. 001

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection 2nd Tier / Step 2 Selection	Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	N/A		N/A	N/A	N/A	N/A N/A	N/A	N/A	Ratification was approved.

Comments: RESOLUTION RATIFYING, PURSUANT TO ORDINANCE NO. 19-122 CODIFIED AS SECTION 2-285.2 OF THE MIAMI-DADE COUNTY CODE, THE ACCEPTANCE AND EXECUTION OF CHANGE ORDER NO. 001 TO CONSTRUCTION CONTRACT NO. MDAD-CIP-V009A BETWEEN MIAMI-DADE COUNTY AND H&R PAVING INC., AUTHORIZING THE TRANSFER OF UNUSED FUNDS IN THE AMOUNT OF \$353,138.00 FROM THE CONTRACT'S PERMIT ALLOWANCE ACCOUNT TO THE GENERAL ALLOWANCE ACCOUNT AND PROVIDING FOR A 414 DAY TIME EXTENSION; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE ALL THE PROVISIONS OF SECTION 2-285.2 OF THE CODE INCLUDING THE AUTHORITY TO RESOLVE DISPUTES, NEGOTIATE CLAIMS AND EXECUTE CHANGE ORDERS TO SAID CONTRACT.

Summary of Minimum Experience & Qualifications:



EXHIBIT B

November 2025



FUTURE READY



Aviation Capital Program Report - Financial Status

Contract No.	Project Description	Project Phase	Estimated Completion Date	FY 2024-2025 Adopted Budget Amount	Current Approved Budget Amount	Prior Expenditures	Current Month Expenditures	Cumulative Expenditures to Date	Expenditures Indicator at 30%	Expenditures Indicator at 60%	Expenditures Indicator at 90%	Comments
A19-MDAD-02	Notice to Professional Consultants Facility Design and Construction Inspection Services	Awarded	09/25/25	22,055,000.00	22,055,000.00	11,274,463.34	225,330.20	11,499,793.54	X	-	-	Project awarded on 1/19/2022.
A19-MDAD-01	MIA Terminal Wide Re-roofing and Lighting System Upgrades	Awarded	09/25/27	14,232,603.00	14,232,603.00	9,639,759.45	22,372.69	9,662,132.14	X	X	-	Project awarded on 9/1/2021.
E20-MDAD--03	Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services	Awarded	10/23/27	8,298,193.75	8,298,193.75	3,864,637.51	192,033.67	4,056,671.18	X	-	-	Project awarded on 7/7/2022.
MDAD-CIP-V009A	Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)	Awarded	06/08/24	15,856,216.00	13,301,531.00	11,613,147.11	-	11,613,147.11	X	X	-	Project awarded on 7/30/2020.
	TOTAL			60,442,012.75	57,887,327.75	36,392,007.41	439,736.56	36,831,743.97				



EXHIBIT C

November 2025





MIA Employee Recognition & Rewards (R&R) Ceremony July 2025 Winner



One day, while working at MIA's Concourse D baggage system, Transportation Security Administration (TSA) Officer Henry Fang learned about a passenger at TSA checkpoint 4 who had lost her passport and spoke only Mandarin. Although she was traveling with an English-speaking friend, the Department of Homeland Security's Verification Center couldn't accept the friend as a valid translator. Mr. Fang, who speaks Cantonese and some Mandarin, immediately assisted the traveler when he heard about the situation. The verification center accepted him as a translator, which allowed him to ask the passenger the necessary questions and convey her answers. The passenger was understandably concerned about missing her flight, but Mr. Fang's friendly demeanor and cheerful attitude helped to put her at ease. Once Homeland Security confirmed the passenger's identity, she was allowed to complete the screening process with no issues. His initiative and quick actions helped the passenger make her flight and eased her worries as well. To top it off, he personally escorted her to her gate to make sure she didn't have any more problems. Because of his outstanding dedication and compassion for a passenger in need, Fang was named **MIA's July 2025 Employee of the Month**.



MIA Employee Recognition & Rewards (R&R) Ceremony

August 2025 Winner



Susan Seale, an MIA employee, was selected as the **“I AM MIA” Employee of the Month Reward & Recognition award for August 2025**. Susan went above and beyond the call of duty when she helped a “stroke survivor” passenger with limited vision. Susan was aware that although the passenger did not request a wheelchair, she needed guidance and assistance navigating through the airport. Susan helped the passenger with her luggage to gate, demonstrating remarkable kindness, attentiveness, and compassion from the moment they met. Two days later, the passenger sent us an email praising Susan, stating, “Susan’s actions went far beyond simply assisting me. She made me feel truly seen and supported during what can be a stressful process. Susan’s exceptional service is an outstanding example of how disability assistance can be both professional and deeply compassionate.” - *Kudos to Susan!*



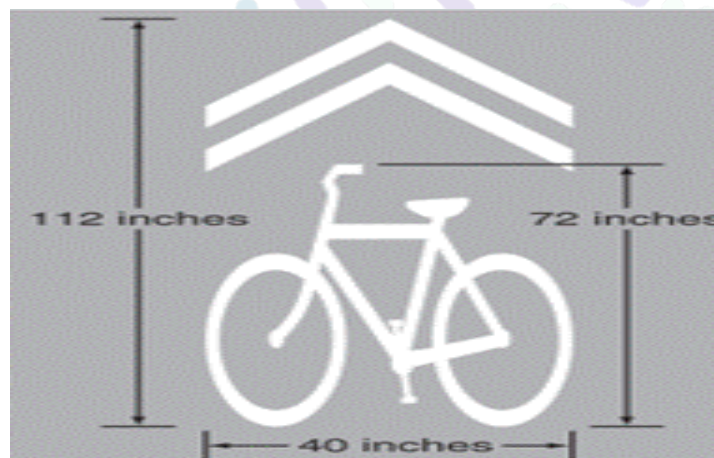
Miami Intermodal (MIC)



The interior of the Miami Intermodal Center (MIC), a transportation hub connected to Miami International Airport (MIA), was pressure-washed, cleaned and mulched and the glass panels in the MIC bridge and mover portions were waterproofed. This renovation will improve the aesthetics of MIA for passengers and visitors.



TMB Airport Voice Message Shared Bike Path



Miami Executive Airport (TMB) introduced a voice message-enabled shared bike path to enhance safety for aviation students and pedestrians walking near vehicle traffic or using scooters or e-bikes. The project was completed on August 30, 2025. Shared lane markings were installed after the intersection and continued at regular intervals along the route. At non-intersection locations, the markings between intersections were spaced 50–250 feet apart.

This project will raise awareness & increase pedestrian safety/bicycle traffic at TMB while sharing the road.



Southwest Airlines Buildouts



Southwest Airlines (SWA) acquired new lease space at Miami International Airport (MIA) for a buildout project initiated on September 20, 2023, to accommodate SWA's relocation from Concourses H and J to Concourse G. The area consists of 993 square feet of office space and 667 square feet of baggage service office space on the first floor of Concourse G. The scope of work consisted of removing existing partitions, replacing flooring and ceiling tiles, millwork, cabinets and sinks, and installing a refrigerator, lockers, conference table and SWA networking system. The area will be utilized for a new break room for SWA customer service agents, a training room, conference room, and a supervisor's office. The project was completed on August 18, 2025.



Tamiami Canal Parcel



The Tamiami Canal Parcel (TCP) was purchased by MDAD on May 30, 2025. The 319,723 square foot acre parcel was vacated on July 30, 2025, and will be used for TNC Operations (Uber/Lyft) at Miami International Airport (MIA) providing approximately 400 parking spaces. The TCP purchase will also facilitate the construction of new Concourse K enabling MIA to meet rising customer demands, increased airline services and aircraft operations.



MIA South Terminal & Apron Expansion (New Concourse K)



This project includes a three-level concourse expansion of the South Terminal, extending east of Concourse J. It will add six domestic narrow-body aircraft gates, complete with hold rooms and associated facilities, as well as three hardstand positions. Additionally, the new facility will integrate baggage systems, linking to the existing central-south terminal baggage screening infrastructure, and will expand post-security concession space. The addition of Concourse K is set to enhance airport efficiency, improve passenger experience, and accommodate growing travel demand. The Notice to Proceed for construction was issued on August 1, 2025. Substantial completion is expected by Spring 2029.



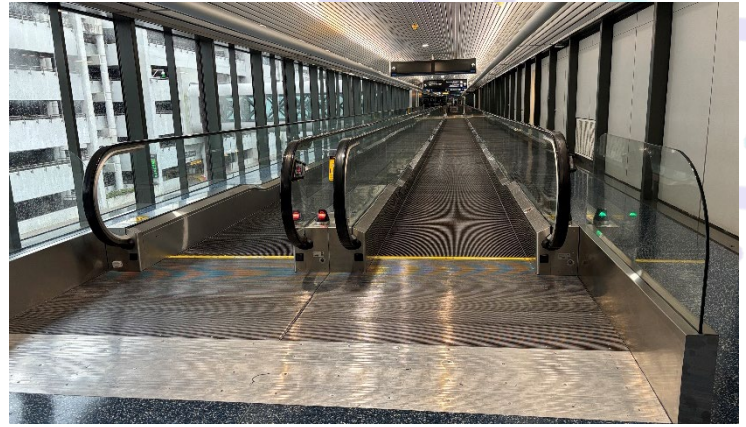
MIA Terminal Garages Exterior Cladding



This project includes the installation of an exterior screen system at the Dolphin, Flamingo, and future Ibis Garage. This screen will act as an aesthetic skin enhancing the highly visible parking garages and their facades. The design will provide a unified facade as the public approaches the terminal. The new facade will provide an aesthetic backdrop that will enhance the passenger's initial impression, continuing as they traverse the upgraded terminals and concourses. The illustration provided depicts a potential design solution for the future Ibis Garage section; however, a complete design will be submitted for approval after architect submission. The Notice to Proceed for design was issued on July 30, 2025. Substantial completion is expected by Spring 2029.



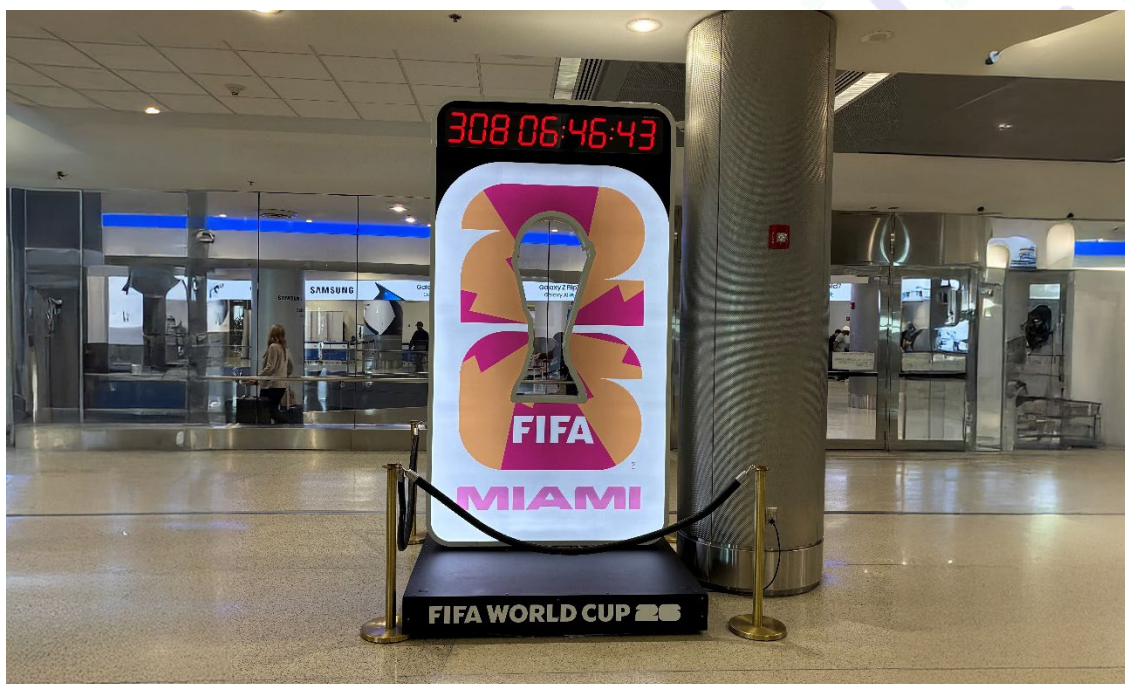
Completion/Replacement of Concourse D / Moving Walkways near Dolphin Garage 3rd Floor (North Terminal)



The moving walkways on the 3rd floor of Concourse D (North Terminal) by the Dolphin Garage are now fully operational. This upgrade enhances passenger convenience and mobility as part of our ongoing commitment to a future-ready airport experience.



FIFA Miami Countdown Clock



The FIFA World Cup 2026 Countdown Clock has been unveiled at MIA Concourse D, Pre-Security. It has been a great photo up for passengers.

